

Public Document Pack

A MEETING OF THE BOROUGH OF TELFORD & WREKIN

**Will be held at REMOTE MEETING
on THURSDAY, 16 JULY 2020
at 5.00 pm**

**All Members are summoned to attend for the transaction
of the under mentioned business**



Associate Director: Policy & Governance

AGENDA

11.1 Service & Financial Planning Report 2019/20 Outturn

(Pages 3 - 36)

Recommended that

- (a) the Revenue outturn position for 2019/20 and related virements in Appendix 3 of the report which is subject to audit by the Council's external auditors be approved;**
- (b) the transfers to reserves and associated approval to the relevant Assistant Directors to spend the reserves detailed in section 5 of the report be approved;**
- (c) the Capital outturn position and related supplementary estimates, re-phasing and virements shown in Appendix 4 of the report and as summarised in the report be approved;**
- (d) that delegated authority be granted to the Director: Finance & HR to make any changes required as the outturn is**

finalised (including the calculation of section 31 grants), in consultation with the Cabinet Member for Council Finance and Governance;

(e) the performance against income targets be noted; and

(f) the 2020/21 Public Health Grant be approved and the 2020/21 budget strategy be updated accordingly

**11.2 2020/21 Financial Monitoring Report
Recommended that:**

(Pages 37 - 42)

- a) Delegated authority be granted to the Director: Finance & HR, after consultation with the Cabinet Member for Council Finance & Governance, to make changes to the Service & Financial Planning Strategy to reflect Covid-19 grants received and any associated spend**
- b) the changes to the capital programme in Appendix 3 of the report be approved.**

FILMING, RECORDING & PHOTOGRAPHY

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There is no requirement to notify the Council in advance, but it should be noted that the Chairman of the meeting will have absolute discretion to terminate or suspend any of these activities if, in their opinion, continuing to do so would prejudice proceedings at the meeting. Full details of the Council's protocol on audio/visual recording and photography at meetings can be accessed via the following link:

http://www.telford.gov.uk/info/20243/council_meetings/365/filming_photography_recording_and_use_of_social_networking_at_meetings

PUBLIC QUESTIONS

At each Ordinary meeting of the Council a period of 15 minutes will be allocated for public questions. Questions can be asked of The Leader and Cabinet Members. Details of the protocol for public questions can be accessed via the following link:

http://www.telford.gov.uk/info/20243/council_meetings/364/public_questions_at_council_meetings

TELFORD & WREKIN COUNCIL**COUNCIL – 16 JULY 2020****SERVICE & FINANCIAL PLANNING REPORT – 2019/20 OUTTURN****REPORT OF THE DIRECTOR: FINANCE & HR (CHIEF FINANCIAL OFFICER)****LEAD CABINET MEMBER: CLLR RAE EVANS, CABINET MEMBER FOR COUNCIL FINANCE & GOVERNANCE****PART A) – SUMMARY REPORT****1.0 SUMMARY OF KEY ISSUES****1.1 2019/20 General Fund Revenue Financial Outturn**

During 2019/20 the Council had to contend with significant financial impacts arising from flooding in the Gorge and the start of the coronavirus pandemic (CV-19) pandemic. However, the Council continued to demonstrate very robust financial management during 2019/20 with a positive year-end position, despite some areas of significant pressure arising from increased demand for services and the initial impact of CV-19 being felt towards the end of the year. Importantly the Council has not had to make any unplanned use of reserves in 2019/20 and has retained a prudent level of balances set aside which will support the delivery of the Service & Financial Planning Strategy in future years and will help to support the Council during the unprecedented period that we are now in. This is critical with the scale and uncertainty of the pressures arising from the CV-19 pandemic impacting on 2020/21 in terms of both financial planning and continuing financial resilience.

The gross revenue budget for 2019/20 was £398m and the net budget was £121m. The estimated revenue outturn position is within budget by £0.146m (which is equivalent to only -0.12% of net budget) after the proposed transfers to reserves and balances have been made. This position has been achieved after delivering £6.1m of budget savings in 2019/20, on top of the £117m made in the previous 10 years giving a total of just over £123m - equivalent to around £1,500pa for every home in the borough. The outturn position cannot be finalised at the time of writing this report because the government have yet to issue the form required to finalise the calculation of section 31 grants for finalisation of the business rates position. However, estimates have been made and a delegation is sought in the recommendations to this report to enable any necessary final changes to the accounts to be made. The year-end position has also allowed a limited number of one off investments in key areas to be made helping to make the borough a better place to live, work, learn, visit and do business in.

Within the outturn position, the Council has been able to create the following provisions to support its priorities including:

- £0.3m to support a range of environmental issues
- £0.4m to support Unemployment initiatives

The funding outlook for the medium term is very uncertain. Due to the impact of Covid19, the Government has confirmed that the review of the local government finance system will no longer be implemented in 2021/22 which is welcome. However there has been no confirmation of what this means for funding levels in 2021/22. Using the limited information that was available when the budget was set in March, it was anticipated at that the Council would need to identify £4.6m savings in 2020/21 and around £18.4m of further savings over the following two years (2021/22 and 2022/23) taking the total savings to £128m by the end of 2021/22.

Our pro-active approach to service and budget management secured a number of favourable variations during the year which contributed to the overall positive position.

These included:

- A benefit totalling £3.8m has been delivered from Treasury Management the majority of which relates to benefits from low interest rates for short-term borrowing and the Treasury Management Strategy of keeping the majority of new borrowings very short term. Some longer-term borrowing was undertaken in 2019/20 to reduce interest rate exposure which was prior to the PWLB (currently the main source of long-term lending for Local Authorities) increasing interest rates by 100 basis points in October 2019. The position is regularly monitored by senior finance staff and advice taken from the Council's external treasury management advisors to manage the interest rate exposure whilst seeking to maximise short-term gains in order to support delivery of front-line services.
- A benefit of £0.8m from vacancy management across all Services
- £0.5m one off benefit relating to the final profit share arrangement with TWS
- £0.4m benefit from capitalisation of service transformation spend under the Flexible Use of Capital Receipts directive
- £0.3m overachievement of planning fee income

The key areas of pressures during 2019/20 were:

- **Children's Safeguarding & Family Support** ended the year with a service overspend of £3.7m. Spend during the year was higher than the budget as there was an increasing number of more expensive specialist placements for looked after children with complex and severe behaviours or emotional health needs over the course of the year. The Council has invested additional funding of £4.958m into the Children's Safeguarding & Family Support budget in 2020/21 highlighting the very high priority placed by the Council on safeguarding children. A cost improvement plan is in place which is monitored on a regular basis by senior managers and Cabinet Members.
- **Adult Social Care** ended the year with a service overspend of £2.6m. As reported throughout the year, the cost of purchasing care packages from external providers and high demand led to a pressure which was £4.9m at the end of the year. This was mitigated by additional income totalling £1.7m from CCG funding and client contributions and underspends elsewhere in the Service. As part of the budget strategy approved by Council in March 2020, the Council has committed additional investment totalling £3.926m into the Adult Social Care budget in 2020/21. The Service also has a Cost Improvement Plan in place to deliver better outcomes and efficiencies.

1.2 2019/20 Capital Outturn.

Capital spend ended the year at £41.84m against an approved estimate of £53.17m which was in the main due to re-phasing expenditure into 2020/21. The re-phasing of planned spending will generate some further treasury management benefits in 2020/21.

1.3 Income Monitoring

Collection rates for 2019/20 are behind the targets set for Council Tax, Business Rates and Sales Ledger. Covid-19 has impacted on some taxpayers ability to pay in March and this trend will continue into 2020/21. Ultimately, all debt will be pursued and will continue to be collected after the end of the financial year with appropriate recovery avenues being pursued at appropriate times.

1.4 NuPlace Ltd

2019/20 was the fifth year of operation for NuPlace Ltd, the Council's wholly owned housing investment company. NuPlace is a separate legal entity and as such prepares its own accounts but as NuPlace is wholly owned by the Council consolidated group accounts are also prepared. The unaudited accounts show that NuPlace generated an operating profit before taxation of £0.573m in 2019/20 (£0.492m in 2018/19) and as planned no dividend was distributed. The Council also received income from NuPlace totalling £1.2m during 2019/20 (£1.2m in 2018/19) net of additional interest and other marginal costs.

1.5 General

The Accounts and Audit (Coronavirus) (Amendment) Regulations 2020 extend the deadlines for authorities to complete the annual accounts for 2019/20 due to the disruption caused by Coronavirus. The period of public inspection is now on, or before, the first working day in September and the audited Statement of Accounts (SOA) must be published by 30 November at the latest. Subject to staff availability, it is our intention to circulate the draft SOA to Audit Committee in early to mid-June, followed by the period of public inspection. Officers have been in discussion with Grant Thornton, the Council's external auditors who hope to complete the audit in September, therefore it is anticipated that the final, audited SOA will be presented to the 1 October Audit Committee.

- 1.6** Summaries of the outturn on revenue and capital along with major variations are shown as appendices to this report.

2.0 RECOMMENDATIONS

- 2.1** Cabinet Members are asked to approve the following recommendations which will go forward to Full Council for final approval:

- (i) To approve:
 - the Revenue outturn position for 2019/20, which is subject to audit by the Council's external auditors, and related virements in Appendix 3
 - the transfers and changes to reserves and associated approval to the relevant Directors to spend the reserves detailed in section 5
- (ii) To approve the Capital outturn position and related supplementary estimates, re-phasing and virements shown in Appendix 4 and as summarised in the report
- (iii) To grant delegated authority to the Director: Finance & HR to make any changes required as the outturn is finalised (including the calculation of section 31 grants), in consultation with the Cabinet Member for Council Finance & Governance
- (iv) To note the performance against income targets
- (v) To approve the 2020/21 Public Health Grant and update the 2020/21 budget strategy accordingly

3.0 SUMMARY IMPACT ASSESSMENT

COMMUNITY IMPACT	Do these proposals contribute to specific Priority Plan objective(s)?	
	Yes	Delivery of all priority objectives depend on the effective use of available resources. Financial management ensures best use of resources.
TARGET COMPLETION/DELIVERY DATE	Outturn forms the basis of the formal statement of accounts which will be circulated to the Audit Committee in draft format in early June. The statement of accounts will then be audited and the final version will be published before the 30 November deadline.	
FINANCIAL/VALUE FOR MONEY IMPACT	Yes	The financial impacts are detailed throughout the report.
LEGAL ISSUES	No	None directly arising from this report. The S151 Officer has a statutory duty to monitor income and expenditure and to take action if overspends /shortfalls emerge. The Accounts and Audit (Coronavirus) (Amendment) Regulations 2020 have changed the dates for publication of the audited Statement of Accounts to 30 November and the period of public inspection to on or before the first working day in September, for 2019/20 only, as a result of the disruption caused by coronavirus.
OTHER IMPACTS, RISKS & OPPORTUNITIES	No	Budget holders actively manage their budgets and the many financial risks and challenges that Council services face, examples include the risk of a particularly harsh winter which would impact adversely on the winter gritting and adult social care budgets, the increasing dependency on income from a wide range of activities and the risk of interest rate movements. The Council has comprehensive risk management arrangements in place and an appropriate level of contingency within its revenue budget as detailed in this report.

IMPACT ON SPECIFIC WARDS	No	
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PART B) – ADDITIONAL INFORMATION

4.0 2019/20 REVENUE BUDGET

- 4.1** The Council had a gross revenue budget of £398m for 2019/20 and the final net revenue outturn position is as follows (a more detailed summary is provided in Appendix I):

	£m
Net Budget	121.413
Net Expenditure	121.267
Net Position	-0.146
Percentage Net Variance	-0.12%

- 4.2** Variations by Service Delivery Unit are summarised below and further detail is provided in Appendix 2.

Service Area	Final Budget	Outturn	Variance
	£	£	£
Business, Development & Employment	(1,830,224)	(2,603,988)	(773,764)
Finance & Human Resources	13,344,264	9,132,483	(4,211,781)
Cooperative Council	1,045,144	1,012,650	(32,494)
Children's Safeguarding & Family Support	30,835,857	34,574,889	3,739,032
Education & Corporate Parenting	6,402,310	6,776,418	374,108
Adult Social Care	42,723,448	45,307,932	2,584,484
Governance, Procurement & Commissioning	2,708,200	3,077,922	369,722
Health & Wellbeing	2,403,073	2,295,304	(107,769)
Customer & Neighbourhood Services	24,522,353	24,359,532	(162,821)
Commercial & Housing Services	(1,598,412)	10,744	1,609,156
Corporate Items	857,307	(1,935,552)	(2,792,859)
Total Net Position	121,413,320	122,008,334	595,014
Funding Variance			(377,759)
One Off Benefits			(363,337)
Overall Final Outturn			(146,082)

This table shows the position for each service area after the allocation of funds as detailed in section 5 of this report. The figures in the table exclude budgets and variances on asset rentals which are “non-controllable” accounting entries.

- 4.3 Service variances over £0.250m are highlighted; all other variances over £50k are detailed in Appendix 2.

Service Area	Variance £m
<u>Business, Development & Employment</u>	
Planning Fee Income – overachievement of planning fee income	-0.268
<u>Finance & HR</u>	
Treasury Management – the majority relates to benefits from low interest rates for short-term borrowing.	-3.837
<u>Cooperative Council Team</u>	
There are no variations over £250k to report.	
<u>Children’s Safeguarding & Family Support</u>	
Children In Care Placements – there have been some new residential placements and increased costs associated with some placements during the year. The strategy of increasing internal fostering capacity is beginning to have an impact on costs however there are significant numbers of children and young people in care who continue to have complex/high needs.	+2.670
16+ Children in Care – costs associated with young people over 16 increased significantly in 2018/19 as a result of a small number of high cost cases.	+0.611
Staffing – vacancies covered by agency appointments which gives rise to increased costs on staffing budgets together with the use of agency staff to maintain appropriate levels of caseload. As newly qualified social workers gain experience, the need for agency staff should reduce.	+1.016
Joint Adoption Service – the contribution required to support this service, provided jointly with Shropshire, is projected to exceed budget mainly due to a number of children being placed using external adoption agencies.	+0.482

Contribution from Reserves	-0.604
Health Funding – projecting to be lower than budgeted although the service endeavour to ensure that the appropriate health contributions are received for the health aspects of care costs.	+0.336
Use of Contingency - £0.800m from reserves set aside at the end of 2018/19 and £0.847m contingency budget to address cost pressures in Children's Safeguarding & Family Support approved as part of the 2019/20 budget strategy.	-1.647
<u>Education & Corporate Parenting</u>	
School Transport – the majority of expenditure on home to school transport is in relation to transport for pupils with high needs which is putting pressure on the transport budget. Work to mitigate the pressures is ongoing and there may be further opportunities for additional savings once the current review of Home to school transport is completed.	+0.391
<u>Adult Social Care</u>	
Purchasing, Long Term Care –the volume of care purchased is higher than assumed activity rates.	+4.923
Income – additional client contributions received as a result of the increased volume of care shown above.	-1.507
Operational Locality Teams – underspend due to vacancies	-0.764
<u>Governance, Procurement & Commissioning</u>	
CSE Inquiry – costs associated with the Inquiry.	+0.342
<u>Health & Wellbeing</u>	
There are no variations over £250k to report.	
<u>Customer & Neighbourhood Services</u>	
TWS Contract – final profit share payment received	-0.496
Transfer to Reserves – transfer of above profit-share to meet the cost of subsidised bus routes in 2020/21	+0.496
Housing Benefit/Council Tax Support – additional Welfare Reform grant money receive in year from Government	-0.252

Housing Benefit/Council Tax Support – contribution to reserves to cover additional staffing costs as a result of caseload increases from the Welfare Reform changes and CV-19	+0.267
<u>Commercial & Housing Services</u>	
Operational & Admin Buildings – higher than budgeted levels of repairs and maintenance and utility costs.	+0.375
Leisure Operations/Aspirations – despite the income pressures linked to the impact of new competitors entering the gym market locally, Aspirations generated £1.76m income in 2019/20. An action plan is in place to mitigate this pressure which represents 0.98% of the total Service Area gross budget of £41.9m.	+0.412
<u>Corporate</u>	
Transfers to Reserves – various transfers detailed in Section 5.3 below, to support the medium term financial strategy and delivery of Council priorities.	+10.677
Release of Provision – single status provision reviewed and reduced which provides a benefit to the General Fund	-3.000
Flooding – costs associated with Storm Dennis including the deployment of the flood barriers and provision of sand bags, offset by anticipated Government Grant via the Bellwin scheme.	+0.279
Capitalisation of Efficiency Costs – costs capitalised under the Flexible use of Capital Receipts regulations which are in place until the end of 2021/22.	-0.363

4.4 Public Health

Responsibility for Public Health transferred to the Council from the NHS in April 2013 together with the associated specific ring-fenced grant funding. In 2019/20 this grant totalled £12.012m. The conditions of the grant are that it must be used to address health needs and improve health and well-being in the community. Improving public health outcomes is delivered across a number of Service Areas and a summary of the grant in 2019/20 is shown in the table below:

	£
Public Health Reserve (grant bfwd from 2018/19)	671,853
Public Health Grant allocation 2019/20	12,012,000

Total Funding	12,683,853
Funding applied during 2019/20	11,650,188
Grant carried forward to 2020/21	1,033,665

The majority of the 2019/20 grant was allocated to Services during the year, with the exception of £0.366m which was carried forward to 2020/21 to fund known specific one off costs.

Of the £0.672m grant brought forward from 2018/19, £0.004m was applied in 2019/20 leaving £0.668m. Overall, in accordance with Grant Conditions and the treatment of the balance to be carried forward, the grant was fully spent in 2019/20.

The Public Health Grant for 2020/21 was announced after the budget strategy was approved and is therefore included in this report for formal approval:

2020/21 Public Health Grant: £12,702,182 which is £0.3m greater than was assumed when the budget was approved.

4.5 Dedicated Schools Grant (DSG)

The in-year surplus was £100,000 and added to the small surplus of £20,000 brought forward to 2019/20 from the previous year, this meant that a year-end surplus of £120,000 has been carried forward to 2020/21.

In the context of the scale of DSG - £152m for Telford & Wrekin in 2019/20 – the outturn position represents a very stable year. This is particularly noteworthy as the national pressure on the high needs element of DSG continues and has resulted in many local authorities incurring substantial DSG deficits. These pressures are also apparent in Telford & Wrekin, but the Council's strong financial control, investment in additional staff focusing on post 16 and residential provision and positive relationships with schools has so far enabled cost pressures to be controlled.

However, it should be noted that the underlying pressures on high needs have not gone away. The Council has a constructive relationship with the local Schools Forum and continues to work hard to tackle the high needs pressures in partnership with the Forum, schools and other providers of education.

5.0 **RESERVES & BALANCES**

- 5.1 The main General and Special Fund balances were £4.807m at 1st April 2018. The position on the main General and Special Fund Balances is now:

	£m
Balances at 1 st April 2019	5.082
Contribution to General Fund Balances	0.146
Balances at 31st March 2020	5.228

The General/Special Fund balance forms part of the Council's overall reserves and balances.

- 5.2 In addition to the General and Special Fund Balances, the Council has a general contingency of £3.2m and a reasonable level of uncommitted additional balances available to support the medium term strategy.
- 5.3 The following specific transfers to reserves are proposed and included in the outturn position:-

Service Team	Amount £
Business, Development & Employment	
Investment in Climate Change to support community and partnership engagement, communications and development of action plans.	50,000
Finance	
Additional Resourcelink licence costs as a result of winning new business	20,000
Cooperative Council	
Councillors Pride Fund – year-end balance; ward payments to be made in 2020/21	10,750
Adult Social Care	
Young People's Grant balance to be allocated in 2020/21	6,000
Health & Wellbeing	
School Music Service – funding to cover additional costs the Council is legally obliged to make in 2020/21	10,000

Service Team	Amount
Customer & Neighbourhood	
Benefits – funding to support the ongoing impact of welfare reforms, deal with increases in benefits caseloads and sustain call handling performance at an acceptable levels	267,091
Neighbourhood Services – funding to cover legal costs	20,000
Council Wide	
A Covid-19 Response Fund to meet costs associated with the pandemic (being funded from reducing the Single Status Provision)	3,000,000
Covid-19 Response Grant – required to meet CV-19 costs in 2020/21; first tranche received March 2020	5,166,721
EU Exit Grant – residual balance carried forward to 2020/21	209,968
CSE Funding Reserve – funding to meet the anticipated costs of the Inquiry in 2020/21	1,300,000
Funding to support unemployment initiatives	400,000
Funding for additional Environmental improvements	300,000
Funding to support medium term strategy	200,000
Funding to strengthen Communications	100,000
Overall Total	11,060,530

- 5.4 The balance of the Public Health ring-fenced grant has also been carried forward to 2020/21 (in line with the grant conditions see section 4.4 above).

The Council started 2019/20 with £11.9m set aside for one-off costs relating to the equal pay settlement. The provision has not changed since 2010/11 and it is therefore opportune to review the amount held. Following this review, it is recommended that the amount set aside is reduced to £8.9m. This reflects the significant restructuring the Council has undertaken over the past 10+ years, which has included ensuring consistency and equality through new job descriptions, grading and structures. The £3m released will be transferred into a reserve to meet costs associated with the Covid-19 pandemic, as detailed in the table above.

6.0 **2019/20 CAPITAL PROGRAMME**

6.1 The capital programme for 2019/20 totalled £53.17m; spend at year end was £41.84m giving a year end variation of £11.33m which is summarised in the table below:

Service Area	Approved Estimate £m	Spend £m	% Spend £m	Year End Variance £m
Adult Social Care	0.35	0.11	31%	-0.24
Development Business & Employment	15.71	9.20	59%	-6.51
Customer & Neighbourhood Services	19.23	17.10	89%	-2.13
Education & Corporate Parenting	7.34	6.88	94%	-0.46
Commercial Services	7.23	6.74	93%	-0.49
Governance, Procurement & Commissioning	0.14	0.04	26%	-0.10
Cooperative Council & Commercial Delivery	0.90	0.29	32%	-0.61
Finance & Human Resources	2.27	1.48	63%	-0.79
Total	53.17	41.84	79%	-11.33

Note: The approved estimate excludes the new allocations, slippage and virements detailed in Appendix 4

6.2 The main scheme re-phasing to future years is shown below with detail included in Appendix 4.

	£m
<u>Adult Social Care</u>	
Children's and Adults ICT System (Liquid Logic) rephasing of programme	-0.14
<u>Development, Business & Employment</u>	
Property Investment Programme – rephasing of programme including schemes within the £50m Growth Fund allocation.	-3.07
Housing Investment – programme rephrased in line with construction profile	-0.43
HCA Land Deal – rephasing of spend, mainly site preparation	-1.70
Housing – rephasing of spend, dependent upon third party project delivery	-0.47
Orleton Park recreation – rephasing of spend, to be completed in 20/21	-0.66

<u>Customer & Neighbourhood Services</u>	
Integrated transport, highways, footpaths and drainage – redirection of resources to address flooding in the Ironbridge Gorge	-1.36
Highways and Footpaths – rephasing of Granville Salt barn	-0.30
Safer Routes to schools – rephasing in programme due to Covid19	-0.13
Newport Innovation & Enterprise Package – project ongoing; re-phased to 2020/21	+0.11
LED Lighting – re-phased in line with programme delivery	-0.35
<u>Education & Corporate Parenting</u>	
Other School Schemes – re-phased to 2019/20 in line with requirements and contractor payment schedules.	-0.46
<u>Commercial Services</u>	
ICT/eGov – spend re-profiled to 2019/20, all fully committed to future years	-0.30
Housing – reprofile of empty property and landlord grant funding	-0.24
Leisure Capital Schemes – scheme reprofiled 20/21 including Oakengates seating	-0.08
<u>Co-operative Council</u>	
Every day Telford, Pride in Your Community – reprofiled and committed to future years	-0.61
<u>Finance & Human Resources</u>	
Capitalisation of Efficiency Schemes/Severance costs	-0.79

6.3 There are a number of new approvals and virements which are also detailed in Appendix 4 and require formal approval.

6.4 The funding for the capital programme in 2019/20 included £3.342m estimated income from capital receipts. The actual income received in

year was lower at £2.3m – the difference was mainly due to a number of receipts being delayed.

7.0 NUPLACE

- 7.1 2019/20 was the fifth year of operation for Nuplace Ltd, the Council's wholly owned housing investment company. The principal activity of which is the procurement of the construction and management of private and affordable residential property for rent. During the year, the company completed the development of 39 units at Coppice Court, Snedshill, taking the number of properties completed and available to let at 31 March 2020 to 329, of which 42 are let at affordable rents. Building on the strength of lets at Coppice Court, construction work commenced on the development of a further 37 units at Rowan View, immediately adjacent to the Coppice Court site. In addition, work commenced on 54 units at Maple Fields, Dothill, with 19 of the units being developed to accessible and adaptable standards and ring-fenced for people who are over 55 or have a proven physical disability on a rental basis. These two sites are anticipated to be completed in Autumn 2020, bringing the Nuplace portfolio to 420 units. However, construction works were suspended in March 2020 due the Coronavirus pandemic and the impact on the delivery programme is currently unknown.

In accordance with the Company's accounting policy, the housing portfolio was revalued at the year end, which has resulted in an increase in value of 10.5% over the seven completed sites.

- 7.2 Nuplace Ltd is a separate legal entity and as such will prepare its own Statement of Accounts and comply with company regulations. The accounts will be independently audited. As Nuplace is wholly owned by Telford & Wrekin Council, the Council is required to prepare Group Accounts as part of its Statement of Accounts for 2019/20 which will consolidate the Council and Nuplace's financial position.
- 7.3 As planned, no dividends were distributed at the end of 2019/20 and the company ended the year with an operating profit before taxation of £0.573m. It should be noted that the Council has received income totalling £1.2m from Nuplace during 2019/20 net of additional interest and other costs which is a combination of interest paid relating to the loan agreement and services Nuplace purchased from the Council. The Council will also benefit from additional Council Tax, and New Homes Bonus as Nuplace properties are completed.

8.0 **CORPORATE INCOME COLLECTION**

- 8.1 The Council's budget includes significant income streams which are regularly monitored to ensure they are on track to achieve targets that have been set and so that remedial action can be taken at a very early stage. The three main areas are Council Tax, NNDR (business rates) and Sales Ledger. Year end outturn information relating to these is provided below. The Council pursues outstanding debt until all reasonable recovery avenues have been exhausted but also prudently provides for bad debts in its accounts.
- 8.2 In summary, sales ledger collection ended the year above target, but council tax and NNDR collection was slightly behind target. Cash collection has increased for council tax and sales ledger income streams compared to 2018/19, although NNDR has reduced due to the revaluation.

INCOME COLLECTION – 2019/20			
	Actual	Target	Performance
Council Tax Collection	97.03%	97.4%	0.37% behind target
NNDR Collection	97.58%	99.05%	1.47% behind target
Sales Ledger Outstanding Debt	5.45%	4.70%	0.75% behind target

8.3 **Council Tax (£89.m)**

The percentage of the 2019/20 liability for council tax which the authority should have received during the year, as a percentage of annual collectable debit. The measure does not take account of debt that continues to be pursued and collected after the end of the financial year in which it became due. The final collection figure for all financial years exceeds 99%.

Year End performance 2018/19	97.30%
Year End Target for 2019/20	97.40%

Performance is cumulative during the year and expressed against the complete year's debit.

Year End Target	Year End Actual	Last year Actual
97.4%	97.03%	97.3%

Council Tax collection has out-turned at 0.27% behind last year's performance. Throughout the year, collection was behind target by this amount, although it was anticipated that collection would increase slightly in February & March as a result of more taxpayers (almost 3000) paying over 12 months rather than 10. Clearly some taxpayer's ability to pay during March will have been impacted by Covid-19.

8.4 **NNDR-Business Rates (£75.6m)**

The % of business rates for 2019/20 that should have been collected during the year. This target, as for council tax, ignores our continuing collection of earlier years' liabilities.

The measure does not take into account the debt that continues to be pursued and collected after the end of the financial year in which it became due. As a general rule the final collection figure for any financial year exceeds 99%.

Year End performance 2018/19	99.05%
Year End Target for 2019/20	99.05%

Year End Target	Year End Actual	Last year Actual
99.05%	97.58%	99.05%

Business rates has seen a decrease in collection by 1.47% compared to 2018/19. We know that businesses have been severely affected by Covid-19 since the lockdown on 23rd March 2020, but also in the month before this, businesses were feeling the impact of a loss of trade due to the national pandemic.

8.5 **Sales Ledger (£58.1m)**

This includes general debt and Social Care debt. Debt below 2 months is classified as a normal credit period.

The target percent is set relating cumulative debt outstanding from all years to the current annual debit. The targets and performance of income collection for 2019/20 are as follows:

Age of debt	Annual Target %	March 2020	
		£m	%
Total	4.70	3,168	5.45%

Sales ledger is just outside of target although performance does tend to fluctuate from one month to the next. Collection difficulties continue around the complexities of adult social care cases.

9.0 **PREVIOUS MINUTES**

28/02/2019 – Council, Service & Financial Planning Strategy
30/05/2019 - Cabinet, Service & Financial Planning Report – 2018/19 Outturn and 2019/20 Update
11/07/2019 – Cabinet, 2019/20 Financial Management Report
25/07/2019 – Council, 2019/20 Financial Management Report
10/10/2019 – Cabinet, 2019/20 Financial Management Report
02/01/2020 – Cabinet, 2019/20 Financial Management Report
23/01/2020 – Council, 2019/20 Financial Management Report

20/02/2020 – Cabinet, 2019/20 Financial Management Report
05/03/2020 – Council, Service & Financial Planning Strategy

10.0 **BACKGROUND PAPERS**

2019/20 Budget Strategy and Financial Ledger reports
2020/21 Budget Strategy
2019/20 Financial Management Reports

Report Prepared by:

Ken Clarke, Director: Finance & H.R. (C.F.O.) – 01952 383100;
Pauline Harris, Corporate Finance Manager – 01952 383701

Summary Outturn Position

Service Area	Final Budget £	Outturn £	Variance £	Analysis of Variance			
				Asset Rentals £	Covid 19 £	Service £	One Off Benefits including capitalisation £
Business, Development & Employment	(1,566,494)	(2,224,119)	(657,625)	116,139	287	(774,051)	0
Finance & Human Resources	13,344,264	9,132,483	(4,211,781)	0	0	(4,211,781)	0
Cooperative Council	1,045,144	1,012,650	(32,494)	0	0	(32,494)	0
Children's Safeguarding & Family Support	30,941,328	34,487,290	3,545,962	59,706	0	3,739,032	(252,776)
Education & Corporate Parenting	10,875,901	11,536,706	660,805	357,758	0	374,108	(71,061)
Adult Social Care	42,752,664	45,291,853	2,539,189	(45,295)	0	2,584,484	0
Governance, Procurement & Commissioning	2,745,010	3,114,745	369,735	13	0	369,722	0
Health & Wellbeing	2,403,073	2,295,304	(107,769)	0	0	(107,769)	0
Customer & Neighbourhood Services	29,727,443	28,541,304	(1,186,139)	(1,023,318)	0	(162,821)	0
Commercial & Housing Services	2,320,808	2,298,161	(22,646)	(1,592,303)	223,257	1,385,899	(39,500)
Corporate Items	(13,175,820)	(13,841,379)	(665,559)	2,127,301	0	(2,792,860)	0
Total	121,413,320	121,644,997	231,677	0	223,544	371,470	(363,337)
Total Funding	(121,413,320)	(121,791,079)	(377,759)	0		(377,759)	0
Net Position	0	(146,082)	(146,082)	0	223,544	(6,289)	(363,337)

0.12%

- - 0.00 - 0.00 - - - 0.00 -

2019/20 Revenue Budget Variations over £50,000									
Description		Budget £	Outturn £	Variation £	<<<<<<<<<<<<<<<<<<<Analysis of Variation>>>>>>>>>>>>>>>>				Comments
					Asset Rent £	Covid-19 £	Service £	One Off Savs £	
Childrens Safeguarding & Family Support									
CIC Placements		15,368,825	18,039,125	2,670,300			2,670,300		The variation reflects an increase in expenditure compared to 2018/19 as well as the impact of a shortfall against the expected cost improvement measures. There have been a number of cases in which a child's placement has become more expensive and although there have been a number of successful stepdowns to foster care from residential, there have also been a number of new residential placements during the year. Significant numbers of children and young people in care continue to have complex needs and / or high levels of trauma and this is putting pressure on placement costs. However, the service's strategy of increasing internal fostering capacity and thus reducing the impact of more costly external foster placements is starting to have an impact upon the balance and cost of placements. In addition, there is an unusually large cohort of young people who are currently 16-17 and this demography will provide some mitigation of cost pressures over the next couple of years.
16+ Children in Care		730,179	1,341,678	611,499			611,499		Costs associated with young people over 16 increased significantly in 2018/19 as a result of a small number of high cost cases. Generally children in high cost residential placements stepping down to a high support semi-independent placement as part of their transition plan. The full-year impact of support for these young people has impacted upon 2019/20 costs. In addition there have been further young people turning 16, moving from existing placements and needing significant support.
Staffing - salaries		10,941,129	10,547,658	(393,471)			(214,221)	(179,250)	The variance largely arises through short-term vacancies as staff leave/join the service and from staff not yet at the top of their pay scale.
Staffing - Agency Costs		-	1,015,665	1,015,665			1,015,665		In some cases vacancies have needed to be covered by agency appointments which generally cost around one-third more than an equivalent substantive LA appointment, resulting in additional costs. In addition in specific areas of the service agency staff are being placed to maintain levels of caseload appropriate to the experience of staff in post (noting ongoing challenges recruiting experienced practitioners). As ASYE's and newly qualified social workers gain experience , the need for additional agency staff should reduce.
Children with Disabilities		948,932	1,165,039	216,107			216,107		The cost of direct payments has exceeded the budget provision. However direct payments generally represent good value for money compared to more expensive care packages and so additional expenditure in this area can be cost effective overall.
Children in Care Adoption Allowances		181,270	239,005	57,735			57,735		There is a budget pressure in this area, due to the number of adopted children and the associated costs. However, adoption is a positive outcome for children unable to return to their family and for the financial situation of Safeguarding as a whole, as it means that the children and young people concerned are not placed in more expensive options.
Joint Adoption Service		509,609	991,834	482,225			482,225		T&W is part of a joint adoption service with Shropshire Council. The primary reason for the variance is that in 2019/20 a number of children have been placed using external adoption agencies. Whilst such placements carry a significant additional cost, it is a one-off outlay which results in ongoing savings. See also comment above regarding adoption allowances
Contribution from Reserves		(924,238)	(1,528,633)	(604,395)			(604,395)		
Health Funding		(580,000)	(243,768)	336,232			336,232		The service endeavours to ensure that appropriate health contributions are received for the health aspects of care costs and for uncommissioned services and therapy, but obtaining evidence of health needs that the CCG will accept can be challenging and the increase in CCG contributions which had been budgeted for was not able to be achieved.

Oakengates Theatre	Income	(536,210)	(603,109)	(66,899)		(66,899)		Additional income from ticket sales, advertising and credit card commission
Community Support Team	Employees	298,590	244,330	(54,260)		(54,260)		Underspend from vacant posts for part of the year.
Music Service	Transfer to reserves	0	10,000	10,000		10,000		Transfer to reserves to cover costs associated with changes to terms & conditions of Music Tutors
Public Health	Transfer to reserves	0	366,221	366,221		366,221		Underspend against Public Health grant transferred to reserves to cover costs associated with the Domestic Abuse Service and COVID19 in 2020/21
Variations under £50,000		2,640,693	2,277,861	(362,832)		0	(362,832)	
Total Health & Wellbeing		2,403,073	2,295,304	(107,769)	0	0	(107,769)	0
Business, Development & Employment								
Development Management								
AP - Planning Delivery	Employees	1,756,620	1,609,890	(146,730)		(146,730)		One off underspends arising from vacancy management in addition to difficulties in recruiting to a number of posts.
	Income	(1,211,790)	(1,479,616)	(267,826)		(267,826)		Over delivery of Planning fee income - £65.7k relating to APT and £202k planning applications
Variations under £50,000		863,520	894,570	31,050		31,050		
Skills								
Variations under £50,000		1,492,230	1,462,463	(29,767)		(29,767)		
II & BS								
	Employees	889,480	779,709	(109,771)		(109,771)		One off underspends arising from vacancy management.
	Supplies & Services	257,760	134,341	(123,419)		(123,419)		One off savings on Consultancy and marketing related to the success attracting external
Variations under £50,000		157,110	114,543	(42,567)		(42,567)		
AD:Development, Business & Housing								
	Employees	189,700	124,447	(65,253)		(65,253)		One off underspends arising from vacancy management, the budget is being utilised in 20/21 to support the Local Plan.
Climate change	Contribution to Reserves	-	50,000	50,000		50,000		Year end funding request re. Climate change. Investment will support the Partnership and community engagement, comms and as seed funding to support services develop/deliver action plan targets
Variations under £50,000		(136,830)	(121,823)	15,007		15,007		
Housing Investment Programme								
Variations under £50,000		209,876	209,876	0		0		
Regeneration & Investment								
	Employees (Management Account)	741,070	622,457	(118,613)		(118,613)		One off underspends arising from vacancy management.
	Employees	-	(91,200)	(91,200)		(91,200)		Homes England contribution towards staffing costs.
	Net PIP & Services Charges (excluding Growth Fund)	(3,564,360)	(3,281,387)	282,973	145,325	137,648		Income and NNDR pressures arising from a number of void properties including Hollinswood House. A planned refurbishment programme for Hollinswood House was approved in 18/19 is under review. The market for Office space remains challenging.
	Growth Fund Income	(2,666,470)	(2,722,878)	(56,408)		(56,408)		Early delivery of Growth fund investments due to improved tenant phasing.
Variations under £50,000		(544,410)	(529,512)	14,898	(29,186)	287	43,798	
Total Development, Business, Development & Employment		(1,566,494)	(2,224,119)	(657,625)	116,139	287	(774,051)	0
Customer & Neighbourhood Services								

Environmental Maintenance	Various	3,923,080	3,761,771	(161,309)		(161,309)	Underspends from the new Grounds & Cleansing Contract with Ildverde as a result of the delivery of savings earmarked for 2020/21 early in 2019/20.	
Environmental Maintenance	Income	0	(496,215)	(496,215)		(496,215)	Final payment received from TWS in respect of profit share arrangement.	
Environmental Maintenance	Contribution to Reserves	0	496,215	496,215		496,215	Transfer to reserves to cover pressures in 2020/21 regarding the bus subsidy contract	
TWS Holding Account	Third Party Payments	0	(66,778)	(66,778)		(66,778)	One off refund in relation to pensions as a result of the winding up of the TWS contract.	
Highways & Transportation Strategic Policy	Various	0	(111,359)	(111,359)		(111,359)	Underspend arising from part year vacant posts	
Highways & Engineering	Various	36,730	(162,951)	(199,681)		(199,681)	Additional engineers fee income generated from projects	
NRSWA – New Roads & Streetworks Act	Various	(365,410)	(462,649)	(97,239)		(97,239)	Additional net income from Permits and Streetworks	
Transformation Specialist - Customer Services	Various	0	(126,934)	(126,934)		(126,934)	Additional income generated through charges to the capital programme	
Housing Benefit/Council Tax Support Team	Income	(838,730)	(1,091,128)	(252,398)		(252,398)	Additional Welfare Reform grant money received in year from Government	
Housing Benefit/Council Tax Support Team	Contribution to Reserves	0	267,091	267,091		267,091	Contribution to reserves to cover additional staffing costs as a result of caseload increases from the Welfare Reform changes and COVID19	
Granville House	Various	51,870	178,863	126,993		126,993	Costs of Business Rates, utilities and repairs of Granville House. This is net of recovery of dilapidation costs from TWS	
T&W Footpath	Various	801,090	715,413	(85,677)		(85,677)	Underspend against electricity for footpath lighting as a result of the roll out of the LED lighting programme across the Borough. This variation has reduced since last reported as additional one off repair costs have been identified as the programme comes to its completion.	
Waste	Various	11,371,495	11,564,770	193,275		193,275	Increased tonnages in waste disposal as a result of Housing growth which is higher than the waste model	
Director: Neighbourhood & Enforcement	Transfers to Reserves	0	20,000	20,000		20,000	Transfer to reserves to cover Legal costs to be incurred in 2020/21	
Housing Benefits Subsidy	Various	(190,000)	18,705	208,705		208,705	£76k variation against income budget for recovery of overpayments and level of overpayments debt at 31.03.20 which has reduced. Also impact of lost subsidy where only 40% or 60% of benefit paid is recoverable, net impact against budget was £132k.	
Variations under £50,000		14,937,318	14,036,490	(900,828)	(1,023,318)	122,490		
Total Customer & Neighbourhood Services		29,727,443	28,541,304	(1,186,139)	(1,023,318)	0	(162,821)	0
Finance & Human Resources								
Team B - Revenues	Employees	889,810	948,744	58,934		58,934	Additional staffing costs funded from additional income received	
Team B - Revenues	Supplies & Services	311,960	252,358	(59,602)		(59,602)	Underspends on printing, legal expenses and postage	
Team B - Revenues	Income	(914,320)	(1,018,002)	(103,682)		(103,682)	Overachievement of income target and additional new burdens funding	
Customer & Corporate Finance	Income	(978,660)	(1,029,938)	(51,278)		(51,278)	Additional income received from capital projects and external business	
Bank Charges	Supplies & Services	117,130	22,519	(94,611)		(94,611)	Underspend due to impact of new contract. This has been taken as a saving in 2020/21	
Payroll	Income	(659,260)	(734,638)	(75,378)		(75,378)	Additional income from external business	
Payroll	Transfers to Reserves	0	20,000	20,000		20,000	Transfer to reserves to cover additional license costs of Resourcelink	
External Audit Fees	Supplies & Services	201,590	99,182	(102,408)		(102,408)	Underspend from contract with Grant Thornton. This has been taken as a saving in	
Variations under £50,000		3,182,765	3,216,158	33,393		33,393		
Treasury		11,193,249	7,356,101	(3,837,148)		(3,837,148)	Savings arising from Treasury Management activities	
Total Finance & Human Resources		13,344,264	9,132,483	(4,211,781)	0	0	(4,211,781)	0

Cooperative Delivery Unit								
Organisational Delivery & Planning	Income - Contributions from reserves	0	(132,531)	(132,531)			(132,531)	Capacity funding for additional staffing costs
Learning Development	Supplies & Services	0	52,305	52,305			52,305	Learning Pool and other subscription costs funded from training reserve
Learning Development	Income - Contributions from reserves	0	(88,667)	(88,667)			(88,667)	Contribution from reserves to fund the above
Councillors Pride Fund	Contribution to Reserves	0	10,750	10,750			10,750	Transfer to reserves to cover commitments against the Councillor's Pride Fund for 2019/20 which will be paid in 2020/21.
				0				
Variations under £50,000		1,045,144	1,170,792	125,648		0	125,649	
Total Cooperative Delivery Unit		1,045,144	1,012,650	(32,494)	0	0	(32,494)	0
Governance, Procurement & Commissioning								
Legal Services-Employees		1,112,640	940,549	(172,091)			(172,091)	Pressure on budget arising from use of Agency Locum staff to provide for cover and vacancies
Legal Services-Income		(235,410)	(131,803)	103,607			103,607	Reduced income from a reduction in the anticipated levels of fee generating work
Legal Services-Contribution from reserves		(101,400)	(168,322)	(66,922)			(66,922)	Increased drawdown of reserves to offset pressures on staffing budget reported above
Youth Offending Service		0	(72,862)	(72,862)			(72,862)	Return of reserves built up by PCC who administer the YOS Consortium
Supporting People-Contracts		1,531,570	1,691,957	160,387			160,387	Budgeted savings being phased over longer period and partially delivered within ASC
Supporting People-Contribution from reserves		0	(160,387)	(160,387)			(160,387)	Reserves used to offset pressure above
CSE Inquiry			341,759	341,759			341,759	The profile of the CSE inquiry costs was difficult to predict in advance of the process beginning with significantly higher costs arising in the last quarter of the financial year. As a result the costs falling into 19/20 were higher than anticipated resulting in a variation to the Corporate budget set aside for this purpose. The additional cost is represented here.
Variations under £50,000		437,610	673,854	236,244	13		236,231	
Total Governance, Procurement & Commissioning		2,745,010	3,114,745	369,735	13	0	369,722	0
Commercial & Housing Services								
Housing								
Homelessness	Income	(533,730)	(358,730)	175,000			175,000	A number of ongoing pressures were identified with limited short-term mitigating options, a one off reserve was used in 19/20 to address this. The pressure related to rental income shortfall in relation to the move from one large refuge to two smaller properties to meet the needs of the client group and relatively lower occupancy levels in our accommodation for young people due to the need to ensure the right mix of clients to minimise safeguarding issues. The Housing team have reviewed options and identified additional funding to help mitigate these pressures in 2020/1.
	Income - Contributions from reserves	0	(175,000)	(175,000)			(175,000)	One off use of Reserve created from 18/19 outturn to mitigate the above pressure.
DFG	Income	(166,355)	(216,658)	(50,303)			(50,303)	Over recovery of Disabled Facility Grant fee income as a result of increased grant take-up
Variations under £50k		775,210	745,767	(29,443)			(29,443)	
ICT								
ICT Corporate Supplies & Services	Net position	3,057,475	3,144,924	87,449	2	33,454	53,994	Additional in year license costs addressed with on going budget growth from 20/21 and new WAN contract from July 2020
ICT Corporate Service Staffing	Income	(250,690)	(326,678)	(75,988)			(75,988)	Additional project income from some large schemes and efficient use of resources.
Variations under £50k		(2,217,840)	(2,251,408)	(33,568)		5,110	(38,677)	
BIT								
Landlord Maintenance	Premises-Related Expenditure	219,097	302,137	83,040		0	83,040	Cost of external painting and other costs not capitalised

Travellers & Gypsy Sites	Premises-Related Expenditure	115,370	252,276	136,906		0	136,906		Additional R&M expenditure at Lodge Road Gypsy and Traveller site as a result of fire damage (insurance excess set at £100k) and high utility costs (water & Electricity) at same site. An action plan is in progress to mitigate ongoing pressures.
Operational & Admin buildings	Net position	6,274,140	4,991,469	(1,282,671)	(1,657,993)	0	375,322		Higher than expected levels of R&M and utility costs at operational/admin buildings.
Variations under £50k		(6,041,123)	(5,962,667)	78,456	65,691	60	12,705		
Commercial Operations - Leisure									
Aspirations	Net position	(1,760,874)	(1,268,909)	491,965		80,433	411,532		Income pressures within Leisure linked to the impact of new competitors entering the gym market locally. An action plan is in place to mitigate this pressure as far as possible, which had been having a positive effect before all Leisure Centres were closed as a result of the Covid pandemic.
Ice Rink	Income	(746,500)	(689,547)	56,953		2,199	54,753		Income pressure as a result of closure
Variations under £50k		3,778,892	3,978,929	200,037	0	57,367	155,171	(12,500)	Corporate saving regarding Flexible use of capital receipts and use of reserve funding
Commercial Operations - Cleaning									
Variations under £50k		422,403	319,240	(103,162)		179	(103,341)		
Commercial Operations - Catering									
Education Catering	Net position	(60,194)	93,903	154,097		44,326	109,771		Income pressures as a result of a reduction in the number of pupils on the primary school roll and therefore reduced meal numbers and enforced schools closures at the end of March. Expenditure pressures as a result of increasing food prices partly as a consequence of Brexit.
Variations under £50k		12,283	54,894	42,611			42,611		
Commercial Projects									
	Income	(75,000)	0	75,000			75,000		This pressure relates to a target to generate additional income from the solar farm by installing a private wire. However, we have decided it is not prudent to progress this, as there is a risk that this would adversely affect our Feed in Tariff accreditation with Ofgem. Instead, we are investigating alternative energy projects, but these are longer-term projects that will not be delivered in 2019/20.
Variations under £50k		(369,500)	(320,357)	49,143	(3)		76,146	(27,000)	Corporate saving regarding Flexible use of capital receipts and use of reserve funding
Commercial Services Management Account	Net position	(112,256)	(15,425)	96,831		130	96,701		Balance of 19/20 savings target
Total Commercial & Housing Services		2,320,808	2,298,161	(22,646)	(1,592,303)	223,257	1,385,899	(39,500)	
Corporate Items									
Purchase Rebates	Income	(252,500)	(175,844)	76,656			76,656		Dividend from WME is lower than anticipated
Staff Miscellaneous	Employees	964,280	868,388	(95,892)			(95,892)		Reduced pension costs from Shropshire Council
Flooding			279,492	279,492	0	0	279,492		Costs incurred as a result of Storm Dennis. Prolonged deployment of the Flood Barriers and other costs such as provision of sand bags and fees. Offset by £48k Bellwin Government Grant claim
Release of Provision		0	(3,000,000)	(3,000,000)	0	0	(3,000,000)		Single status provision reviewed and reduced, releasing a benefit into the General Fund
Grant Income		0	(5,376,689)	(5,376,689)	0	0	(5,376,689)		Covid-19 and EU Exit grant funding received
Contribution to Reserves		0	10,676,689	10,676,689	0	0	10,676,689		See section 5 in the report
Other council wide items		126,788	(5,222,669)	(5,349,457)	0	0	(5,349,457)		Includes the unused element of the contingency
Asset Rentals		(14,033,128)	(11,905,827)	2,127,301	2,127,301	0	0		
Variations under £50,000		18,740	15,081	(3,659)	0	0	(3,659)		
Total Corporate Items		(13,175,820)	(13,841,379)	(665,559)	2,127,301	0	(2,792,860)	0	
Total funding									
		(121,413,320)	(121,791,079)	(377,759)	0	0	(377,759)	0	
Total Variations									
		0	(146,082)	(146,082)	0	223,544	(6,289)	(363,337)	

2019/20 Revenue Virements for Approval

Virements To:		£	Virements From:		£
Adult Social Care					
Purchasing of Care - all client groups	4,923,112		Purchasing Income - client contributions	-	1,507,496
Purchasing reablement - short term care	203,502		Purchasing Income - Health income	-	169,087
			Operational Locality Teams	-	763,753
			My Options - Adults & Children's Services	-	155,779
Asset Rentals				-	45,295
		5,126,614			
Business, Development & Employment					
PIP & Service Charges	137,648		AP - Planning Delivery - income	-	267,826
			AP - Planning Delivery - Employees	-	146,730
			Inward Investment & BS - Employees	-	109,771
			Inward Investment & BS - Supplies and Services	-	123,419
			Development, Business & Housing - Employees	-	65,253
			Regeneration & Investment - Employees	-	209,813
			Regeneration & Investment - Growth Fund Income	-	56,408
Asset Rentals	116,139				
		253,787			
Cooperative Council					
Learning & Development - Supplies & Services	52,305		Contribution from reserves - ODD	-	132,531
			Contribution from reserves - L&D	-	88,667

	52,305		-	221,198
Commercial Services				
Homelessness - Income	175,000	Homelessness - income	-	175,000
ICT - supplies & services	87,448	Disabled Facilities Grant Income	-	50,303
BiT - repairs and maintenance	83,040	ICT - income	-	75,988
Travellers Sites - premises related expenditure	136,906			
Operational & Admin Buildings - R&M & Utilities	375,322			
Aspirations	491,965			
Ice Rink	56,951			
Education Catering	154,097			
Commercial projects income	75,000			
Commercial Services Management Account	96,831			
		Asset Rentals	-	1,592,303
	1,732,560			-1,893,594
Customer & Neighbourhood Services				
Environmental Maintenance - contribution to reserves	496,215	Environmental Maintenance - Income	-	496,215
Hsg Benefit /CT Support Team - contribution to reserves	267,091	Environmental Maintenance	-	161,309
Granville House	126,993	TWS Holding Account - Third Party Payments	-	66,778
Waste	193,275	Highways & Transportation - Strategic - employees	-	111,359
Housing Benefit Subsidy	208,705	Highways engineering - income	-	199,681
		New Roads & Street Works - income	-	97,239
		Hsg Benefit & Council Tax Support Team - income	-	252,398
		Customer Services - Transformation Specialist	-	126,934

		Footpath lighting	-	85,677
		Asset Rentals	-	1,023,318
	1,292,279			-2,620,908
Finance & HR				
Revenues - Employees	58,934	Revenues - income	-	103,682
		Revenues - Supplies & Services	-	59,602
		Bank Charges - supplies and services	-	94,611
		Customer & Corporate Finance - income		-51278
		Treasury Management		-3837148
		Payroll - income	-	75,378
		External Audit fee - supplies & services		-102,408
	58,934		-	4,324,107
Governance, Procurement & Commissioning				
Legal Services - Income	103,607	Legal Services - Employees	-	172,091
Supporting People - contracts	160,387	Legal Services - Contribution from reserves	-	66,922
CSE Inquiry	341,759	Youth Offending Service	-	72,862
		Supporting People - contribution from reserves		-160387
Asset Rentals	13			
	605,766		-	472,262
Health & Wellbeing				
Public Health - contribution to reserves	366,221	Community Support Team	-	54,260
		Oakengates Theatre	-	66,899
		Public Health - underspends	-	366,221
	366,221			-487,380

Education & Corporate Parenting

School Transport	320,232			
Post 16 Transport	148,573			
		Variations under £50,000	-	165,758
Asset Rentals	357,758			
	826,563		-	165,758

Children's Safeguarding & Early Help

Children in Care - placements	2,670,300	Children's Safeguarding & Family Support - employees	-	393,471
Children & Young People aged 16+	611,499	Contribution from Reserves	-	1,404,395
Children's Safeguarding & Family Support - agency	1,015,665	Application of contingency	-	847,000
Children with Disabilities	216,107			
CIC - Adoption Allowances	57,735			
Health Funding	336,232			
Joint Adoption Service	482,225			
Asset Rentals	59,706			
	5,449,469			-2,644,866

Council Wide, Corporate & Transfers to Reserves

Contribution to Reserves	10,676,689	Other Council Wide	-	5,349,465
Flooding	279,492	Grant Income	-	5,376,689
Purchase rebates	76,656	Release of Provision	-	1,651,887
		Staff Misc. Employees	-	95,892
Asset Rentals	2,127,301			
	13,160,138			-12,473,933

Capital Approvals - by Service Area**Virements**

Scheme	Service Area	Funding Source	19/20 £	20/21 £	21/22 £	22/23 £	Later Yrs £
HCA Land Deal	Business Development and Employment	External	(14,105.94)				
Telford Growth Package	Customer & Neighbourhood Services	External	14,105.94				
Asset Management Plan - General Works & Surveys	Commercial Services	Prudential	(34,097.78)				
All Other School schemes	Education & Corporate Parenting	Prudential	34,097.78				
Total			0.00	0.00	0.00	0.00	0.00

Slippage

Scheme	Service Area	Funding Source	19/20 £	20/21 £	21/22 £	22/23 £	Later Yrs £
Integrated Community Schemes	Early Help and Support	Prudential	(64,098.00)	64,098.00			
Social Care Capital Grant	Early Help and Support	Grant	(33,820.52)	33,820.52			
Children's & Adults ICT Systems review	Early Help and Support	Prudential	(139,931.52)	139,931.52			
HCA Liability Sites	Business Development and Employment	External	(500,000.00)	(2,837,000.00)	3,337,000.00		
HCA Land Deal	Business Development and Employment	External	(1,191,608.83)	1,057,608.83	134,000.00		
Orleton Park recreation	Business Development and Employment	Prudential	(659,726.18)	659,726.18			
Rights of Way	Business Development and Employment	Revenue	(1,902.51)	1,902.51			
Superfast Broadband Programme	Business Development and Employment	Capital Receipts	(115,868.44)	115,868.44			
Property Investment Portfolio	Business Development and Employment	Prudential	(2,749,389.44)	2,749,389.44			
Property Investment Portfolio	Business Development and Employment	Revenue	(52,174.68)	52,174.68			
Property Investment Portfolio	Business Development and Employment	Capital Receipts	(348,316.41)	348,316.41			
Capital Receipts Site Preparation	Business Development and Employment	Capital Receipts	70,659.54	(70,569.54)			
Town Centre - Phase 1	Business Development and Employment	Capital Receipts	(148,457.47)	148,457.47			
Pride In Your High Street	Business Development and Employment	Revenue	(133,259.82)	133,259.82			
Pride In Your High Street	Business Development and Employment	Prudential	104,163.40	(104,163.40)			
Housing	Business Development and Employment	External	(187,640.00)	187,640.00			
Housing	Business Development and Employment	Prudential	(287,360.00)	287,360.00			
Housing Company -Housing	Business Development and Employment	Prudential	(425,402.10)	425,402.10			
Telford Growth Package	Customer and Neighbourhood Services	Prudential	(455,889.02)	455,889.02			
Telford Growth Package	Customer and Neighbourhood Services	External	455,889.02	(455,889.02)			
Newport Innovation & Enterprise Package	Customer & Neighbourhood Services	Prudential	(1,514.27)	1,514.27			
Newport Innovation & Enterprise Package	Customer & Neighbourhood Services	Grant	107,077.77	(107,077.77)			
A442 Dualling - Leegomery to Hadley	Customer & Neighbourhood Services	Revenue	(30,036.35)	30,036.35			
Ironbridge Gorge Stability	Customer & Neighbourhood Services	Prudential	(44,856.10)	44,856.10			
Highways & Bridges Capital Maintenance	Customer and Neighbourhood Services	Grant	(4,935,000.00)	4,935,000.00			
LED Lighting Invest To Save	Customer and Neighbourhood Services	Prudential	(352,070.64)	352,070.64			

Highways / Footpaths	Customer and Neighbourhood Services	Prudential	(302,988.51)	302,988.51				
Safer Routes to Schools	Customer and Neighbourhood Services	Revenue	(134,611.05)	134,611.05				
Estate Car Parking	Customer and Neighbourhood Services	Revenue	38,440.47	(38,440.47)				
Service & Financial Approved Schemes	Customer and Neighbourhood Services	Prudential	(151,227.98)	151,227.98				
Integrated Transport	Customer and Neighbourhood Services	Prudential	(78,898.79)	78,898.79				
Highways / Footpaths	Customer and Neighbourhood Services	Prudential	(1,091,769.53)	1,091,769.53				
Highways & Bridges Capital Maintenance	Customer and Neighbourhood Services	Prudential	(192,005.23)	192,005.23				
Customer Services Systems Development	Customer and Neighbourhood Services	Prudential	(52,343.37)	52,343.37				
Customer Services Systems Development	Customer and Neighbourhood Services	Revenue	(5,280.90)	5,280.90				
All Other School Schemes	Education & Corporate Parenting	Grant	481,001.40	(481,001.40)				
All Other School Schemes	Education & Corporate Parenting	External	(63,206.57)	63,206.57				
All Other School Schemes	Education & Corporate Parenting	Capital Receipts	(854,257.81)	854,257.81				
Service Transformation - Invest To Save	Education & Corporate Parenting	Prudential	(11,659.85)	11,659.85				
Asset Management Plan - General Works & Surveys	Commercial Services	Prudential	121,883.37	(121,883.37)				
Housing	Commercial Services	Capital Receipts	(150,500.00)	150,500.00				
Housing	Commercial Services	External	(86,377.78)	86,377.78				
Housing	Commercial Services	Prudential	35,243.84	(35,243.84)				
Digital Roadside Advertising	Commercial Services	Prudential	(58,000.00)	58,000.00				
Parks for People	Commercial Services	Prudential	(20,997.76)	20,997.76				
St Georges Regeneration	Commercial Services	Prudential	(202.62)	202.62				
Leisure Capital Schemes	Commercial Services	Revenue	(12,415.96)	12,415.96				
Leisure Capital Schemes	Commercial Services	Prudential	(54,097.20)	54,097.20				
3G Pitch	Commercial Services	Prudential	(12,860.38)	12,860.38				
ICT	Commercial Services	Revenue	(60,778.76)	60,778.76				
ICT	Commercial Services	Prudential	(216,532.05)	216,532.05				
Housing & Technology support for People with Learning Difficulties	Legal Procurement & Commissioning	Grant	(69,766.70)	69,766.70				
Legal Fees	Legal Procurement & Commissioning	Prudential	(31,679.33)	31,679.33				
Every Day Telford -Pride in your Community	Co-Operative Council	Prudential	(369,628.83)	369,628.83				
Every Day Telford -Pride in your Community	Co-Operative Council	Revenue	(231,236.71)	231,236.71				
Efficiency Schemes Capitalisation	Corporate items	Capital Receipts	(785,900.81)	785,900.81				
Managing the Funding of the Capital Programme	Corporate items	Capital Receipts	862,641.40	(862,641.40)				
Managing the Funding of the Capital Programme	Corporate items	Prudential	(862,641.40)	862,641.40				
			(16,543,187.97)	13,072,277.97	3,471,000.00	0.00	0.00	

New Allocations

Scheme	Service Area	Funding Source	19/20 £	20/21 £	21/22 £	22/23 £	Later Yrs £
Dawley Regeneration	Development Business and Employment	Prudential	(2,376.36)				
Town Centre - Phase 1	Development Business and Employment	Capital Receipts	38,474.33				

Rights of Way	Development Business & Employment	Revenue	12,000.00			
Property Investment Portfolio	Development Business and Employment	Revenue	82,150.00			
HCA Land Deal	Business Development and Employment	External		(702,479.00)	37,000.00	280,000.00
Land Deal Board Schemes	Business Development and Employment	External		135,000.00	1,230,000.00	183,000.00
Freshwater First	Customer and Neighbourhood Services	Grant	(5,606.54)			
Freshwater First	Customer and Neighbourhood Services	Revenue	(2,534.25)			
Freshwater First	Customer and Neighbourhood Services	Revenue	7,567.86			
Highways & Bridges Capital Maintenance	Customer and Neighbourhood Services	Grant	4,935,000.00			
Estate Car Parking	Customer and Neighbourhood Services	External	6,650.00			
Play Area Surface Improvements	Customer and Neighbourhood Services	External	121,420.21			
Town Centre Connectivity	Customer and Neighbourhood Services	Prudential	(537.89)			
Highways & Bridges Capital Maintenance	Customer and Neighbourhood Services	Revenue	21,383.04			
All Other School Schemes	Education & Corporate Parenting	Revenue	(62,000.00)			
All Other School Schemes	Education & Corporate Parenting	External	163,152.09			
All Other School Schemes	Education & Corporate Parenting	Prudential	(150,000.00)			
All Other School Schemes	Education & Corporate Parenting	Grant		1,739,364.00		
Housing	Commercial Services	Capital Receipts	54,759.20			
Asset Management Plan - General Works & Surveys	Commercial Services	Grant	(1,434.00)			
Asset Management Plan - General Works & Surveys	Commercial Services	Grant	(1,199.79)			
Asset Management Plan - General Works & Surveys	Commercial Services	Grant	(1,200.00)			
Asset Management Plan - General Works & Surveys	Commercial Services	Grant	1,317.59			
Asset Management Plan - General Works & Surveys	Commercial Services	Grant	1,997.59			
ICT/ eGov	Commercial Services	Revenue	(24,497.00)			
Accommodation	Commercial Services	Prudential	27,072.77	500,000.00		
Leisure Capital Schemes	Commercial Services	Revenue	(121.04)			
Housing DFG	Commercial Services	Grant		2,033,004.00		
Telford Town Park	Commercial Services	Prudential		51,000.00		
Performance Information	Co-operative Council	Revenue	(24,381.32)			
Legacy Fund	Co-operative Council	Revenue	19,000.00			
Managing the Funding of the Capital Programme	Corporate items	Capital Receipts	321,580.65	(70,659.54)		
Managing the Funding of the Capital Programme	Corporate items	Prudential	(321,580.65)	70,659.54		
Total			5,216,056.49	3,755,889.00	1,267,000.00	463,000.00
						0.00

Section 106 Monetary Contributions Received and Expended for Education Purposes 01/04/19 to 31/03/20

Planning Application No	Scheme	Bal brought forward	Income	Expenditure	Bal Carried forward	Project
TWC/2012/0320 & TWC/2013/0720	Land off Sommerfield Road	-137414.24	-922.37	0.00	-138336.61	Contribution towards HLC expansion
TWC/2011/0821	Land at Wellington Rd Newport	-435512.71	-2924.07	0.00	-438436.78	New primary provision & expansion of secondary provision Burton Borough Music block (only primary sum left)
TWC/2010/0722	Redhill - Education	0.00	-82066.00	82066.00	0.00	St Georges Demountable replacement
TWC/2013/0297	Land off Edgmond Rd Newport	-209075.82	-1403.42	0.00	-210479.24	To be used toward expansion of education facilities in Newport area - project yet to be confirmed
TWC/2014/0484 & TWC/2016/0332	Land West of The Cedars Rodington	-27104.40	-181.93	0.00	-27286.33	Contribution towards primary facilities towards the new Allscott Primary School
TWC/2016/0535	Springfields Industrial Estate Newport	-40521.28	-286.37	0.00	-40807.65	Contribution towards remodeling Newport Infant School & Changing Rooms at Burton Borough
TWC/2013/0855	Land rear of Willow Tree Cottage Station Rd Newport	-123626.40	-846.04	0.00	-124472.44	Contribution towards remodeling Newport Junior School & Changing Rooms at Burton Borough
TWC/2012/0530	Land at Priorslee East (HCA)	-263373.22	-384896.82	283500.00	-364770.04	Priorslee?
TWC/2013/0592	Former Ever Ready Factory	-221402.12	-224.72	0.00	-221626.84	Contribution towards primary Education at Ladygrove
W2006/0291 & TWC/2011/0541 & TWC/2011/0542	B1/B3 Apley Castle (Perigrine Way)	-134472.27	-835.22	0.00	-135307.49	Contribution towards Milbrook Primary extension
TWC/2014/0230	Back Lane/Plantation Rd Tibberton	-102584.70	-10266.82	0.00	-112851.52	Newport Junior Expansion & Newport Secondary transport costs
TWC/2013/1033	Land off Haygate Rd	-237243.10	-22427.26	0.00	-259670.36	Primary & Secondary Contribution
TWC/2014/0415	Land at The Knoll Church Aston	-37795.27	-3317.18	0.00	-41112.45	Newport Juniors expansion
TWC/2017/0714	Snedshill Way	-70299.01	-475.43	0.00	-70774.44	Contribution towards St Georges Primary expansion
TWC/2016/0560	Beech Hill & Blue House Barns	-74078.96	-578.03	0.00	-74656.99	Newport Juniors expansion
TWC/2017/0941	Land West of Castle Farm Way Priorslee	-416646.79	-1483.69	0.00	-418130.48	Primary Ed & Holy Trinity
TWC/2016/0446	61 Plantation Rd Tibberton	-89870.00	-3803.13	0.00	-93673.13	Contribution towards Tibberton Primary School
TWC/2016/0562	Former Beeches Hospital site Ironbridge	0.00	-189899.68	0.00	-189899.72	Remodelling Madeley Primary school
TWC/2011/0827	Audley Ave (Housing)	0.00	-157560.01	0.00	-157560.01	TBC
TWC/2015/1111 & TWC/2017/1050	Land adj to Walton Ave/Ridgeway High Ercall	0.00	-155856.72	3188.98	-152667.74	Primary education (£103,968.00) & transport to Charlton (£36,734.85)
TWC/2017/0233 & TWC/2018/0659	Plough Lane Newport	0.00	-122944.32	97229.60	-25714.72	Remodeling Church Aston School
TWC/2016/1152	Parkland House Audley Ave	0.00	-201020.32	0.00	-201020.32	Changing rooms at Newport Junior school & music block at Burton Borough
TWC/2017/0179	Land South of 28 Beechfields Way	0.00	-77676.49	0.00	-77676.49	Remodeling at Newport Junior School & sports facilities at Burton Borough
TWC/2014/0333	Land at Corner of Stafford Rd/A41 Newport	-311906.60	-776.71	0.00	-312683.31	To be used toward expansion of education facilities in Newport area - project yet to be confirmed
W2004/0980 & TWC/2010/0828	Lawley Primary New School	-78947.11	-466.51	0.00	-79413.62	1st & 2nd & 3 rd installment re new School at Lawley & school expansion plan sum
TWC/2012/0650 & TWC/2014/0237	Land off Doseley Works	-17920.94	-120.28	0.00	-18041.22	Education establishments within 10 miles of the development
TWC/2014/0273	Land at The Barnes Church Aston	-1896.10	-12.64	0.00	-1908.74	Moorfield Primary School Enhancement of classroom facilities
TWC/2010/0111 & TWC/2014/0258	Land at Former Ibstock Brickworks	0.00	-10393.98	0.00	-10393.98	Ladygrove Primary Expansion
TWC/2014/0656	Land adj to Stone House Shifnal Rd Priorslee	-18941.34	-130.23	0.00	-19071.57	Contribution towards St Georges Primary expansion
TWC/2012/0926	Land at Horsehay	0.00	-52964.71	0.00	-52964.71	Education requirement arising as a result of the development

Totals	-3050632.38	-1486761.10	465984.58	-4071408.94
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-4071408.94

To 31/03/2020	0.00
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TELFORD & WREKIN COUNCIL

COUNCIL – 16 JULY 2020

2020/21 FINANCIAL MONITORING REPORT

REPORT OF THE DIRECTOR: FINANCE & H.R. (CHIEF FINANCIAL OFFICER)

LEAD CABINET MEMBER: CLLR RAE EVANS

PART A) – SUMMARY REPORT

1.0 SUMMARY OF KEY ISSUES

1.1 The financial monitoring report to Cabinet on 9 July 2020 provided an update on the revenue budget and progress relating to the capital programme. The report included some new capital allocations, virements and re-phasing which now require formal approval by Full Council. The Council has also received some grant funding as part of the national response to the coronavirus pandemic and approval is sought to delegate authority to the Director: Finance & HR to update the Service & Financial Planning strategy as required.

1.2 The detailed capital approvals required by Council are attached at Appendix 1.

2.0 RECOMMENDATIONS

Members are asked to:-

- (i) approve the following delegation to the Director: Finance & HR after consultation with the Cabinet Member for Council Finance & Governance :- authority to make changes to the Service & Financial Planning Strategy to reflect Covid-19 grants received and any associated spend
- (ii) approve the changes to the capital programme detailed in Appendix 1

3.0 SUMMARY IMPACT ASSESSMENT

COMMUNITY IMPACT	Do these proposals contribute to specific Co-operative Council priorities?	
	Yes	Delivery of all priorities depend on the effective use of available resources.

		Regular financial monitoring in the financial management reports helps to highlight variations from plan so that action can be taken to effectively manage the Council's budget.
	Will the proposals impact on specific groups of people?	
	No	
TARGET COMPLETION/DELIVERY DATE	To outturn within the budget set for 2020/21 at 31/3/21.	
FINANCIAL/VALUE FOR MONEY IMPACT	Yes	The financial impacts are detailed throughout the report.
LEGAL ISSUES	No	None directly arising from this report. The S151 Officer has a statutory duty to monitor income and expenditure and ensure that the Council takes action if overall net overspends /shortfalls emerge.
OTHER IMPACTS, RISKS & OPPORTUNITIES	No	Budget holders actively manage their budgets and the many financial risks and challenges that council services face, examples include the risk of a particularly harsh winter which would impact adversely on the winter gritting and adult social care budgets, the increasing dependency on income from a wide range of activities and the risk of interest rate movements. The Council has comprehensive risk management arrangements in place, which includes a separate Covid-19 risk register which is reviewed and updated regularly by Senior Management Team. A Recovery Coordinating Group has been established to manage the transition from Covid-19 emergency response to a recovery, reform and reset phase and financial management is a key component of this with the s.151 officer represented on all thematic groups.
IMPACT ON SPECIFIC WARDS	No	

4.0 PREVIOUS MINUTES

05/03/2020 – Council, Service & Financial Planning Strategy
18/06/2020 - Cabinet, 2019/20 Outturn Report
09/07/2020 – Cabinet, 2020/21 Financial Management Report

5.0 BACKGROUND PAPERS

2020/21 Budget Strategy / Financial Ledger reports

Report Prepared by:

Ken Clarke, Director: Finance & HR (Chief Financial Officer) – 01952 383100;

Pauline Harris, Corporate Finance Manager – 01952 383701

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Capital Approvals - by Service Area

Appendix 1

Slippage						
Scheme	Service Area	Funding Source	20/21 £	21/22 £	22/23 £	Later Yrs £
Telford Growth Package	Neighbourhood & Enforcement Services	External	(2,037,607.92)	2,037,607.92		
Telford Growth Package	Neighbourhood & Enforcement Services	Prudential	(160,567.28)	160,567.28		
All Other School Schemes	Education & Skills	Capital receipts	(854,257.81)	854,257.81		
All Other School Schemes	Education & Skills	Grant	(13,500,000.00)	13,500,000.00		
Managing the funding of the Capital Programme	Corporate Items	Capital receipts	(4,045,742.19)	4,045,742.19		
Managing the funding of the Capital Programme	Corporate Items	Prudential	4,045,742.19	(4,045,742.19)		
Total			(16,552,433.01)	16,552,433.01	0.00	0.00

New Allocations						
Scheme	Service Area	Funding Source	20/21 £	21/22 £	22/23 £	Later Yrs £
Highways & Bridges Capital Maintenance	Neighbourhood & Enforcement Services	Grant	579,000.00			
Pot Hole Action Fund	Neighbourhood & Enforcement Services	Grant	2,390,000.00			
Stronger Communities	Prosperity and Investment	Grant	7,000,000.00			
Stronger Communities	Prosperity and Investment	External		200,000.00		
Stronger Communities	Prosperity and Investment	Revenue		400,000.00		
Pride in Your High Street	Housing, Employment & Infrastructure	Revenue	(14,446.00)			
Legacy Fund	Communities, Customer and Commercial Services	Revenue	(43,451.37)			
Managing the funding of the Capital Programme	Corporate Items	Capital receipts		320,000.00		
Managing the funding of the Capital Programme	Corporate Items	Prudential		(320,000.00)		
Total			9,911,102.63	600,000.00	0.00	0.00

Virements						
Scheme	Service Area	Funding Source	20/21 £	21/22 £	22/23 £	Later Yrs £
Asset Management Plan-General Works & Surveys	Prosperity & Investment	Prudential	(26,000.00)			
Leisure Capital Schemes	Customer & Commercial Services	Prudential	26,000.00			
Total			0.00	0.00	0.00	0.00

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